

# Identifying Competition Neutrality of SOEs in China

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## Abstract

This paper attempts to identify competition neutrality of state owned enterprises (SOEs) in three consumer electronics industries in China. First, I draw a benefit-price indifference curve, at the mode of consumer surplus for each year, and a benefit-price supply curve by the manufacturers and ownership types, based on the demand estimates of for the color TV (CTV), Mobile phone and Air conditioner industries in the 2000s. These exercises indicate heterogeneous situations of the market neutrality of SOEs in the Chinese consumer electronics industries: The air conditioner market shows a clear positive relationship between benefit and price for all the ownership types. At the same time, no clear correlation between ownership and strategies focusing on price or benefit is observed. On the other hand, SOEs and privately-owned enterprises (POEs) in CTV and mobile phone markets concentrate their products based on lower prices and lower benefit area, namely, they are taking cost advantage strategies. Ownership type and strategies appears to have a correlation. Furthermore, price becomes independent to the level of benefit for local firms. These tendencies are clearly observed in the price-benefit supply curve of the two markets. A simple model of differentiated competition with one agent committing predatory pricing in expropriating soft financial constraint shows that the price set by the rivals of a soft constrained firm is independent to the benefit.

**Keywords** Demand estimates, competitive advantage, SOEs, FOEs, competition neutrality

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# 1 Introduction

This paper attempts to identify the competition neutrality of SOEs in Chinese markets. Attempt to identify the behaviors abusing the competition neutrality has been regarded as controversy in the field of international law. This paper will undertake this task by utilizing a simple theoretical model and data estimated based on the empirical industrial organization's technique and the concept of Porter's competitive advantage strategies. The competition neutrality of SOEs became a focus of research following the improvement of corporate governance principles in the OECD and as international institution buildings is developed within the international trade rules. Mixed markets, where the SOEs, private firms and foreign owned invested firms are competing each other, though under somehow different institutional setting, is very prevalent in China. Some industries maintain sound competition or neutrality in the presence of SOEs, but other industries do not. Therefore, whether presence of SOEs in market can be neutral to market competition and social welfare or not is a quite an empirical question. This paper tries to answer the questions.

This paper proceeds as follows: Section 2 reviews literature on market competition and SOEs. Section 3 presents the strategy of analysis of this paper. Section 5 exercise tests on pricing behavior with soft financial constraint. Section 6 discusses the results and implication for understanding the characteristics of the Chinese markets, then concludes. Appendix parts elaborate methodology and results of estimation of benefit of product: Section A presents economic models as an analytical framework, and Section B reports the estimated results.

# 2 SOEs and Competition

Motivation behind this paper is understanding whether the presence of SOEs may substantially affects outcomes of market competition, including not only price but quality. The mixed market literature originally studied this issues, but it needs to be modified to apply

to China's case. In practical word, OECD started to propose SOEs' competitive neutrality framework. I surveyed the argements on this two stream of literature.

## **2.1 Mixed Markets Literature and OECD competition neutrality framework**

Public economics started to analyze outcome of competition at the mixed market in the 1990s, along with development the privatization of SOEs in the public utility industries. Heterogeneity of purpose or constraints between public enterprises and public enterprises may generate unexpected outcomes.

Main characteristics that these theoretical papers share is an assumption that SOEs are constraint to maximize social welfare, not profit, the private firms are allowed to maximize profit. Under this assumption, following papers developed the economic models of mixed oligopoly competition. Some of relatively recent models with differentiated market presented following outcomes: Matsuura and Matsushima (2004) show that the private firm's cost becomes lower than the public firm's because the private firm engages in excessive strategic cost-reducing activities. Privatization of the public firm would improve welfare because it would mitigate the loss arising from excessive cost-reducing investments. Luts and Pezzioni (2009) provided a review of mixed oligopoly with under differentiated market where there is possibility that not all the market is not covered. They argued that mixed competition is socially plausible than private duopoly and seems to more efficient regulatory instruments than adoption of minimum quality. Ghosh, Mitra and Saha (2015) presented the SOEs will set price under the marginal cost when they are duopoly competing with foreign profit maximizing firms. Partial privatization of domestic public firm will improve the welfare by decreasing the deficit of public firms in the presence of foreign firms.

These theoretical papers presented diversified results under heterogeneous assumptions: Some argues partial privatization and mixed oligopoly are plausible to maintain quality level in the market. Other argues fully privatization is plausible because of less loss mak-

ing. I must note that all these theoretical analysis assume that the SOEs or public firms are constraint to purse welfare maximizing, whereas the private firm are pursuing profit maximization. The reality does not SOEs have never been constraint to maximize social welfare, but been allowed to simply pursue profit <sup>1</sup>.

## 2.2 SOEs Governance and Competitive Neutrality by OECD

Entering the 2000s, OECD and other international trade regulation entities started discuss the impact of SOEs' presence on market competition neutrality. Here, the state owned enterprises is regarded a special entity in terms of the following points: First, the enterprise is burdened to fulfill public welfare not only pursuing their own private profit. This is facilitated by the public ownership by exercising decision power that allocated to the owners. As long as SOEs are fulfilling public benefit, subsidy to the SOEs from the government is legitimate. This perspective can be called "burdened SOEs view." The problem expected to be solved under this view is how to alleviate inefficiency of SOEs due to public welfare burden. Secondly, however, the definition of public welfare is not clear and is difficult to distinguish whether the action of the SOEs really serves to the public welfare. Under this setting, the enterprises can ask for the government to exercise their power to favor them against their rivals in the market even their action does not serve public welfare at all. This phenomenon can be called as "Not legally constrained SOEs views." The problem most concerned with this type of problem is to how to control the SOEs unconstrained behaviors. Chapriano and Christiansen (2011) introduced the historical development of SOEs governance code to competitive neutrality principles, and discusses the Competitive Neutrality Frameworks (CNFs). Then, they cataloged various "anti-competitive practices" that SOEs might take, then argues remedy that competitive agency can take. OECD (2012) is a proposal following the argument of Chapriano and Christiansen (2011). Kawashima (2015) introduced Australian' "Market Neutrality Principle" and discussed its applicability

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<sup>1</sup>About the detail of institution, see Unirele (2012) and Watanabe (2014)

to international trade regulation.

### **2.3 Anti-Competitive Practices and Remedy for Competitive Neutrality**

Chapribianco and Christiansen (2011) discusses the four “anti competitive practice ” and remedies for them as follows: There anti-competitive practice pointed out there are (1) predatory pricing, (2) raising rivals cost, (3) cross subsidization and (4) strategic adopting of inefficient technology. Remedy that the anti competitive agency can take will be (1) Ex post enforcement of competition rules on unilateral conduct (2) Using merger control rules to level the playing field. (3) Exemptions from antitrust liability for SOEs.

## **3 Research Strategy and Background**

### **3.1 Research Strategy**

This paper attempts to identify the competitive strategy of Chinese brands, or by ownership type. I refer to an idea of Porter’s generic competitive advantage strategies, that is, the cost advantage strategy and benefit advantage strategy. In implementing the exercise here, I used the predicted values that estimate in Watanabe (2015).

### **3.2 Description of Industries**

In this paper, three electronics industries in China were the target of analysis: color TV, air conditioner and mobile phone. These industries all share competitive and mixed market characteristics. This is the reason I pick up the three industry for excersice of this paper to identify competitive neutrality of SOEs.

Among these, CTV industry was the earliest to have emerged, dating back to the late 1980s. There was a technological transfer from the Japanese manufacturer, Panasonic, to several SOEs including Changhong. The air conditioner industry started to grow in the 1990s, nearly ten years later. Initially, the technology was also transfered from Japanese

manufacturers, such as Sanyo, Mitsubishi and German companies to SOEs. The mobile phone industry is the newest one among the three industries and emerged in the 2000s. In the very initial stage, Nokia and Motorola dominated the industry. Since the late 1990s, the government has encouraged foreign investment firm to transfer the technology by forming joint ventures. However, because the government lifted the regulation in 2006, massive entry of private brands was repeated<sup>2</sup>.

Figure 1 indicates how much products were supplied by private owned, SOE or foreign investment enterprise. This shows very contrasting profiles among the three industries. In color TV industry, SOE dominates the industry. More than 80 per cent of units were produced by SOEs. Whereas, the mobile phone industry is dominated by foreign and private owned industry.

### **3.3 Institutional setting: Law and Politics with SOEs**

In China, three types of ownership, foreign investment, SOEs and private owned firms are faced with different institutional settings. Though they are sometimes competing with each other in a market, the institutional constraints they are faced with are often substantially different from each other. In terms of this nature, I regard the three ownership types are heterogeneous agents in a market and the market should be called “mixed market.”

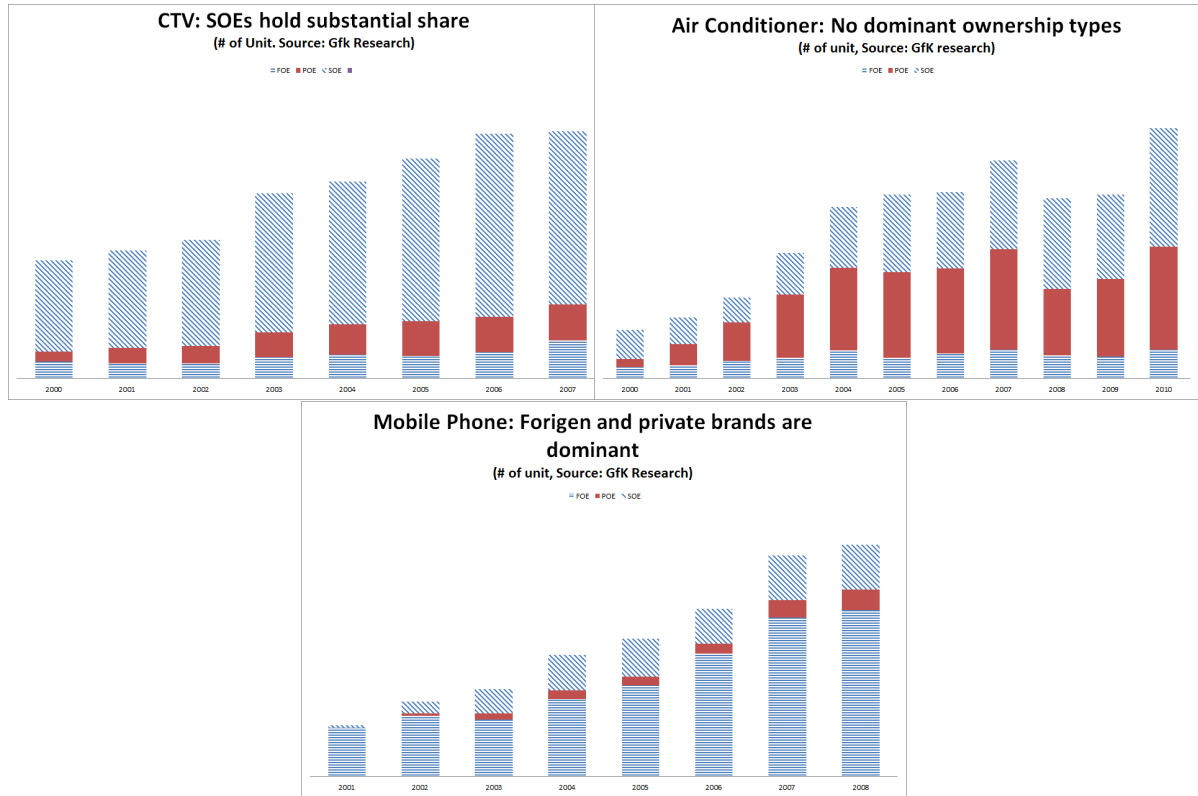
Legal institution since the 1980s clearly discriminate private enterprises to SOEs until the middle of 2000s: Company Law, Security Law, Bankruptcy Law provided respective clauses to SOEs and private enterprises. Foreign invested enterprises are regulated by independent special laws and regulations. There was a substantial reform of these legal institution around 2006. Major institutional discrimination among ownerships disappeared, but the enforcement remains widely a preferential toward SOEs<sup>3</sup>.

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<sup>2</sup>Detailed case studies of these industries were extended in Watanabe ed.,(2014).

<sup>3</sup>Referring legal institutions related to SOEs, Watanabe (2014) reviewed in detail

Figure 1: Shares of production by ownership types  
Color TV, Air Conditioner and Mobile Phone



Source GfK Market Auditing Survey.

## 4 Competitive Strategy and Ownership Types: Observation

### 4.1 Comparing Consumer Surpluses and Benefits by Ownership types

Estimated demand parameters allow us to compute the benefit and consumer surplus of each brand or firm. Here, I compare whether there is a systematic difference in consumer surplus or benefit across ownership types (Figures 2, 3 and 4 summarize the results.). Across three industries, foreign-invested firms offer greatest benefit to the Chinese market, but its price is also the highest. Privately owned firms offer prices that are either the lowest or not higher than others prices across industries. State owned enterprises provide products that offer lower benefit than foreign-invested firms and not lower benefit than private firms. Their



prices are higher than those of privately owned firms, and lower than those of foreign-owned firms. On the whole, the ownership types that provide the greatest consumer surplus differ among the industries.

In the CTV market, in which a substantial share of the products are supplied by the state-owned enterprises, foreign-invested firms offers the largest consumer surplus, and that of privately owned and state-owned enterprises remains the same level.

In the mobile phone market, in which foreign-invested firms shared the largest but private firms vigorously entered, private firms provided the largest consumer surplus, whereas foreign invested firms supplies products with the highest benefit.

In the air conditioner market, in which no single type of ownership had a dominant share, foreign-invested firm supplies products with the greatest benefit, but their prices are high as well. As a result, the consumer surplus offered by foreign-invested firm and private firms remains approximately the same level, but both are definitely greater than those of products supplied by the state owned enterprises.

In summary, foreign-invested firms supplies products that provide greater benefit, in other words, they follow the benefit advantage strategy. At the same time, privately owned firms offers the cheapest class of products: i.e. the cost advantage products. State-owned enterprises fell into the trap of the middle, and the size of the consumer surplus that offered by SOEs to the Chinese markets is lower than that of either the privately owned firms or foreign-invested firms. .

## 4.2 Drawing Price-Benefit Curves

Now, we have the data on the price and benefit of the products, and we can draw price-benefit indifference curve and price-benefit supply curve for the three industries<sup>4</sup>. The procedures are as follows: First, utilizing the demand function estimates obtained above, I

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<sup>4</sup>We depicted the cost-benefit supply curve by connecting the predicted value of benefit and consumer surplus by brands or ownerships. This is the line chosen by the suppliers. When you connected the predicted values of benefits and consumer surplus according to the equivalence of consumer surplus or benefit levels, it becomes the cost-benefit indifference curve that Figure A.1 showed.

Figure 2: Difference in mean among ownerships: Air Conditioner

unit: RMB	Consumer Surplus	Benefit	Price
F-P	-503***	1057***	1559***
F-S	926***	1934**	1005***
P-S	1429***	972*	876***

Standard errors were not displayed

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

Figure 3: Difference in mean among ownerships: CTV

unit: RMB	Consumer Surplus	Benefit	Price
F-P	4352***	8532***	4180***
F-S	4190***	8138***	3948***
P-S	-162	-393	-232

Standard errors were not displayed.

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

Figure 4: Difference in mean among ownerships: Mobile Phone

unit: RMB	Consumer Surplus	Benefit	Price
F-P	-735***	243***	980***
F-S	-237***	348***	587***
P-S	498***	104	-393***

Standard errors were not displayed.

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

obtain the predicted value of the benefit of individual products in equation (22). Secondly, draw a spline within the group, such as ownership or brand. I employ a linear spline with equally spaced knots based on the prices and benefits of all units sold in each year.

#### **4.2.1 Price-Benefit Indifference Curve**

First, I depict price-benefit indifference curve . The curve depict relationship between price and benefit fixed at a certain level. Here, I took the price-benefit relationship at the mode value of consumer surplus for each year. The mode is a value that has the maximum observation on the distribution. That is, I can see price benefit relationship at the volume zone of the year. Under this setting, if a brand list products with larger benefit and higher price on the curve, we can see the brand is taking “benefit advantage” strategy. If the brand list products with lower benefit and lower price on the indifference curve , it implies the brand took “cost (price) advantage strategy.”

#### **4.2.2 Price-Benefit Supply Curve**

Figures 8, 9 and 10 graph the price and benefit supply curve for selected brands. I chose the brand that has data for the entire period of the data and for which the number of sales units are relatively large.

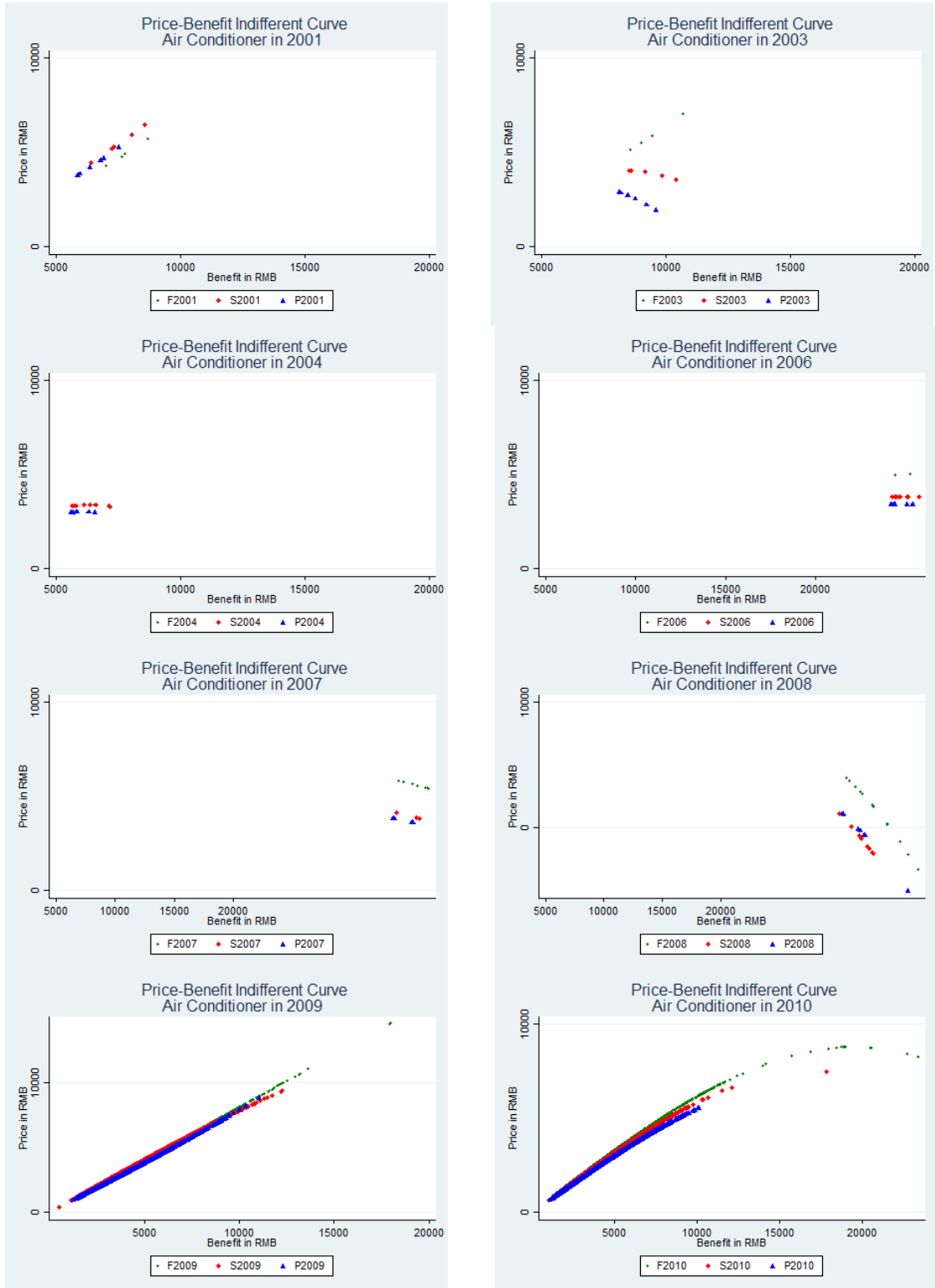
Graphs visualize the competitive positions of the ownership types or the brands. If a brand or one type of ownership listed the products with higher benefit and keeps price at approximately the same level with a competitor, the brand or ownership type have a “benefit advantage”. On the other hand, a brand or a type of ownership that provides a product with a lower price and keeps the benefit more or less the same as that of a competitor has a “cost advantage” (Besanko, et. al 2010: Chapter 9). Figure 10 clearly indicates this positioning pattern. This indicate that foreign brands, such as Nokia, Samsung and Motorola listed the products with nearly all the support of the benefit distribution. Foreign brands monopolizes the higher benefit ranges, for example, 12,000 RMB and above range

for 2001, 20,000 RMB and higher for 2005 and 35,000 RMB and above for 2008. Foreign brands succeeded in taking the “benefit advantage” position. On the contrary, the private and SOE cost-benefit indifference curves moves nearly horizontally over the benefit. They are positioning at a lower cost and offer the same benefit to foreign brands. This relationship basically holds in the color TV market (Figure 9). For air conditioner market (Figure 8), the support of benefits for SOEs, POEs and FIEs coincide with each other, though FIEs supplies in systematically higher prices than their counterparts.

A comparison of the positioning among ownership types indicates that SOEs fail to take an advantageous position and are “stuck in the middle” argued by Porter (Besanko et.al, 2010, Chapter 9. Porter 1980: Chapter 2 ). In terms of benefit, SOEs are inferior to foreign invested brand, however, in terms of cost, they are inferior to the private brands.

In addition, it is important to note direction of correlation between benefits and price (the cost of the consumer). When benefit is large, the consumer values the products to a larger degree, and there is more room for raising price. Usually, this is necessary for supplier, as suppliers bear additional cost of producing products with greater benefits. Relatively speaking, foreign brands can enjoy positive correlation between price and benefit. However, private firms and SOEs are facing with a horizontal cost benefit indifference curve. That is, price is independent of benefits. For suppliers, this is a harsh market condition, and they may lose incentives to invest in upgrading quality or benefit of products.

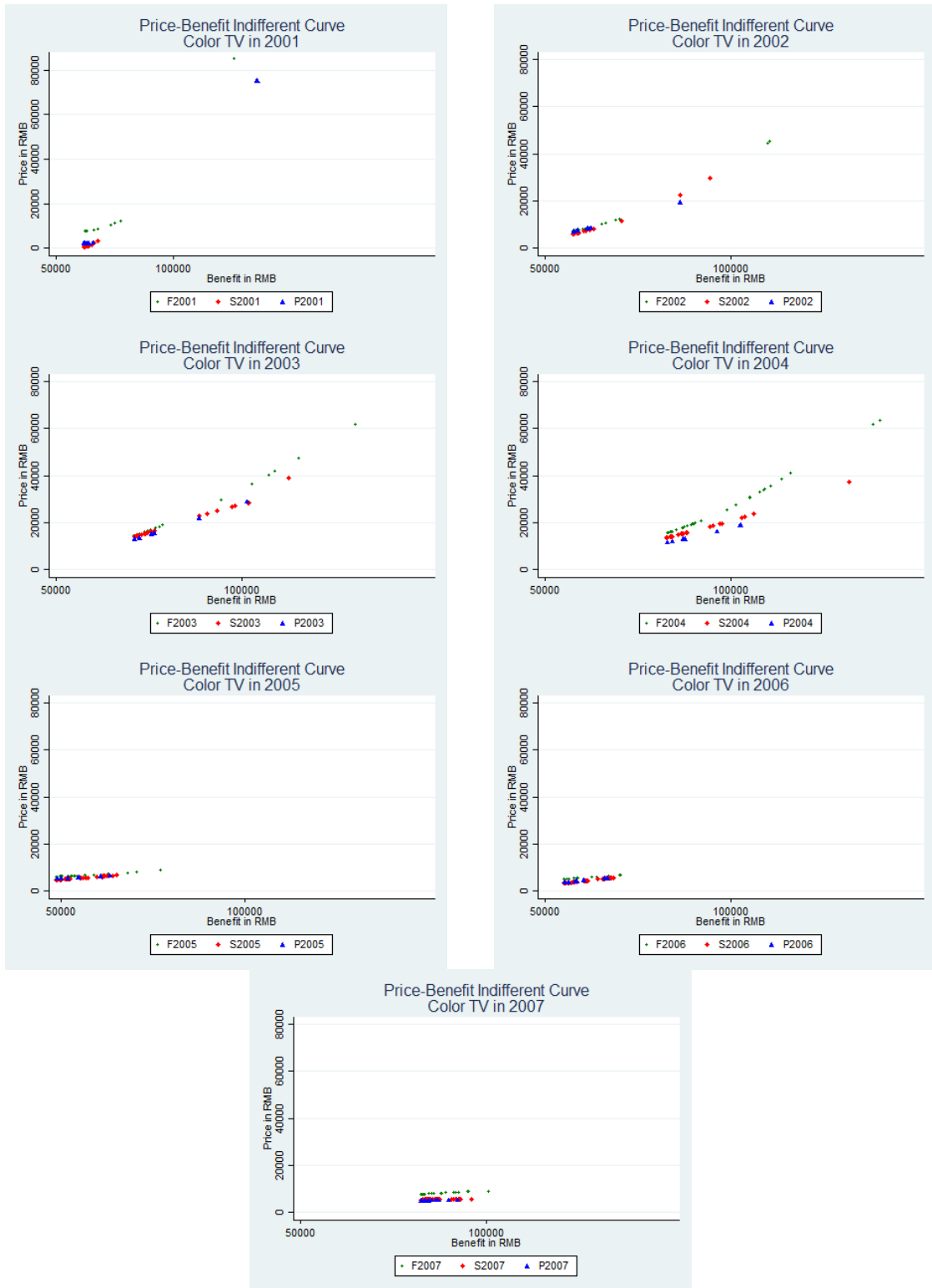
Figure 5: Price and Benefit Indifference Curve by Ownership Type: Air Conditioner



Note: Red/Orange dots represent SOEs. Blue dots represent Private owned firms. Green dots represent Foreign Owned firms.

Source Author's estimation.

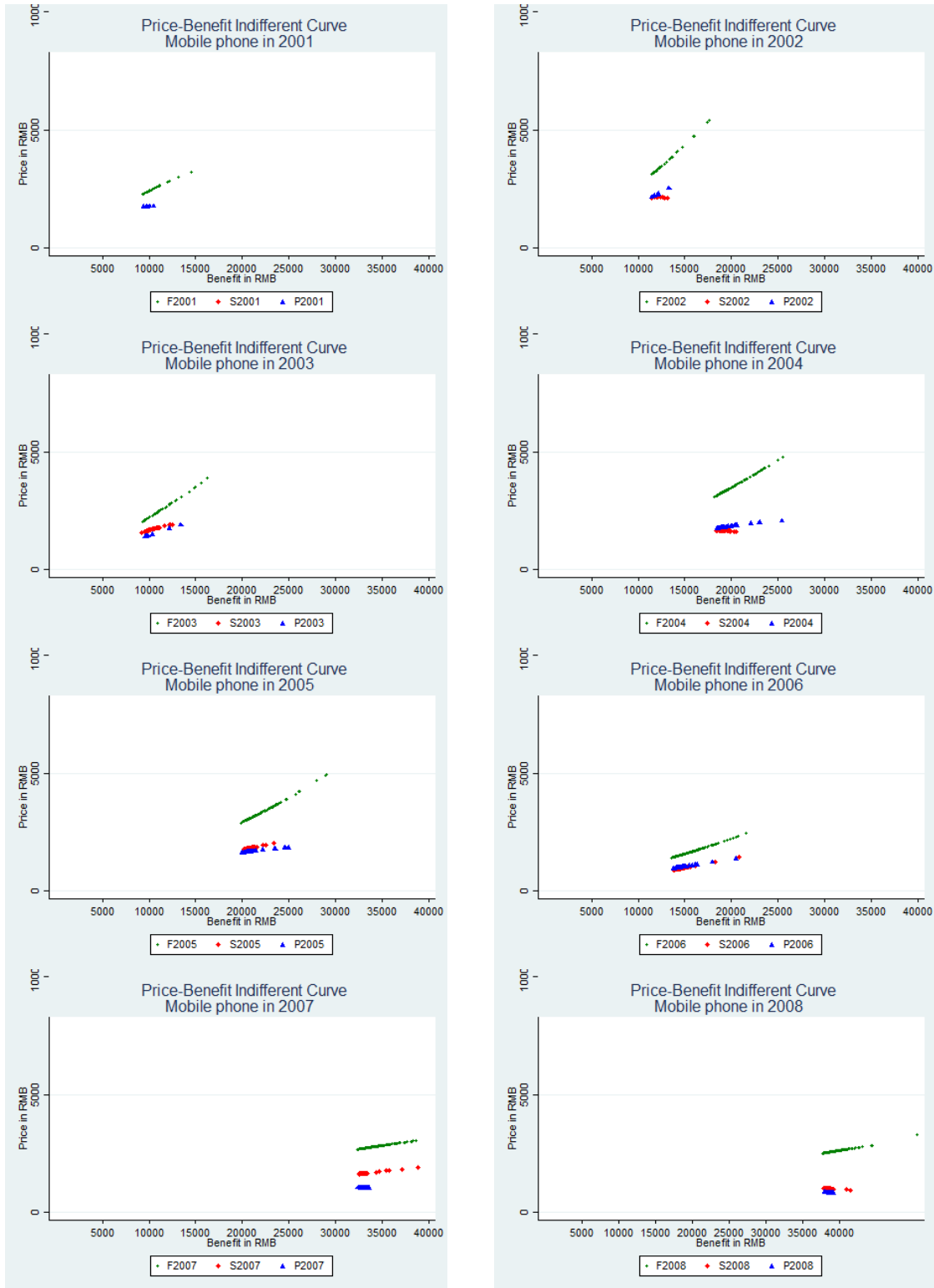
Figure 6: Price Benefit Indifference Curve by ownership types: Color TV



*Note:* Red/Orange dots represent SOEs. Blue dots represent Private owned firms. Green dots represent Foreign Owned firms.

*Source:* Author's estimation.

Figure 7: Price and Benefit Indifference Curve of Selected Brand : Mobile Phone



*Note:* Red/Orange dots represent SOEs. Blue dots represent Private owned firms. Green dots represent foreign-owned firms.

*Source:* Author's estimation.

### 4.3 Summary: Heterogeneous Market Outcomes and Horizontal Price Benefit Curve

The main findings so far is summarized as follows. About relationship between ownership type and competitive strategy they take, there are following findings; (1) Foreign brands exhibit a strategy to list products all support of benefit of price-benefit indifference curve. This applies to all three markets. FIEs exhibit “benefit advantage strategy”. At least, relative to SOEs or FIEs. (2) In CTV and mobile markets, Private brands and SOEs concentrate on listing lower benefits products. This phenomena clearly captured in the price benefit supply curves for the two markets. In terms of this relative positioning, SOEs and POEs exhibit “cost advantage strategies” In these two markets, there seems to exist correlation between ownership type and strategy that the firms take. (3) In air conditioner market, all three ownership types lists their products all over the price benefit indifference curve. It seems that there is no systematic relationship between ownership type and strategy. Correlation between ownership type and strategy take are observed in some industry, and not observed in other industry.

One more thing need to be noted is relationship between price and benefit. (1) In air conditioner market, price and benefit is positively correlated, except a period between 2005 to 2007<sup>5</sup>.(2) On the other hand, price benefit curve for CTV and mobile phone tends to horizontal along with time proceeds. This is very explicit for SOEs and POEs. Price benefit supply curve for CTV markets clearly exhibit that the price maintained at the same level although benefit increase<sup>6</sup>. Interestingly, FIEs start to raise price once SOEs and POEs gives up listing at the higher benefit supports. The results imply that there exists

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<sup>5</sup>Positive correlation between benefit and price reappeared since 2008, 2009 and 2010. In 2008, the Chinese government implemented a energy efficiency standard and labeling system so as to mitigate information asymmetry between consumer and suppliers in terms of energy efficiency of products. Further study to investigate how the system intervene the market outcome.

<sup>6</sup>There are several anecdote that might be related to this market outcome feature in the CTV industry. In 2006 to 07, there took place an intense price competition among LCD, CRT and PDPs. Particularly, PDP was an advanced expensive technology then, but Changhong started listed the PDP with a support of local government and technology transfer from Philips. Detailed story are developed in Watanabe (2015). Until 2015, the project completely failed.



a mechanism that cause price got independent to the benefit. In the next section, I will explore the mechanism that explain this phenomenon.

## 5 A Test on Competition Neutrality

Exercise above shows that there is a peculiarity that (1) price-benefit indifference curve tends to go down and the price become independent to the benefit. (2) price-benefit supply curve of Color TV industry shows that the curve of the FOEs resume goes correlated from the point their rivals, SOEs and POEs resume listing. This implies that disappearance of competition with local brands allow them to price their products along with the cost to generate the benefit.

Several research on Chinese SOEs system referred to several points as a source of problem Among them, I will test a hypothesis that the “excess competition” phenomenon is caused by favorable financial constraint to the SOEs. In this section, I describe this phenomenon by using a simple model, and test whether the hypothesis is supported by the data.

### 5.1 Model: Pricing when one agent is facing soft financial constraint

Here, I consider the outcome of predatory pricing behavior when one agent is faced with softened financial constraint based on a well known Hotelling model.

#### 5.1.1 Basic model

Consumers will buy a product either of Firm A and Firm B. Assume the consumers are located at  $x(0 \leq x \leq 1)$  according to relative preference between A and B at  $x$ . Fan of product of Firm A requires compensation when they will buy product B. The compensation cost is described as  $t_A x$ .  $t_A, t_B$  are index of consumer’s royalties for the particular brands, that is, costs to give up the favorite products.

Payoff of consumer who choose product A as follows:

$$B_A - p_A - t_B \times x$$

Payoff of consumer who choose product B as follows:

$$B_B - p_B - t_A \times (1 - x)$$

Payoff of a consumer who are indifferent between product A and B is equivalent. That is,

$$B_A - p_A - t_B \times x = B_B - p_B - t_A \times (1 - x) \quad (1)$$

$x$  that satisfies equation (1) is,

$$x = \frac{t_A + (B_A - B_B) - (p_A - p_B)}{t_A + t_B} \quad (2)$$

Faced with this differentiated demand, firm A will maximize their profit with regard to price  $p_A$ .

$$(p_A - c_A) \times x = (p_A - c_A) \frac{(t_A + B_A - B_B - (p_A - p_B))}{t_A + t_B}$$

Firm B will maximize their following profit with regard to price  $p_B$ .

$$(p_B - c_B) \times (1 - x) = (p_B - c_B) \left(1 - \frac{(t_A + B_A - B_B - (p_A - p_B))}{t_A + t_B}\right)$$

Best response strategies for firm A and B satisfy following conditions:

$$2p_A = p_B + c_A + t_A + B_A - B_B \quad (3)$$

$$2p_B = p_A + c_B + t_B + B_B - B_A \quad (4)$$

Price A and B follows relationships below:

$$p_A^* = \frac{2c_A + c_B + t_B + 2t_A + B_A - B_B}{3}$$

$$p_B^* = \frac{2c_B + c_A + t_A + 2t_B + B_B - B_A}{3}$$

Market share of A,  $x$ , become as follows:

$$x^* = \frac{2t_A + t_B + (B_A - B_B) - (c_A - c_B)}{t_A + t_B}$$

### 5.1.2 Model with soft financial constraint

Assume that firm A is facing with soft budget constraint; that is, if they make deficit, they can make it up by relying on borrowing from bank or trade credit. Under this environment, Firm A can set their price level below the cost and above the amount of debt  $D$ . Deficit is feasible as long as it is smaller than debt. This is the assumption of predatory pricing by A.

$$0 \leq D - (p_A - c_A)$$

$$p_A - D \leq c_A \quad (5)$$

I assume that firm A is faced with soft financial constraint, they can set their price  $p_A$  lower than cost  $c_A$  as long as deficit  $p_A - c_A$  is not bigger than their debt  $D$ . Firm B has no favorable condition thus they cannot set the price  $p_B$  lower than their marginal cost  $c_B$ .

Because of strategic relationship described by equations (3) and (4), firm A has incentive

to shift the best response function by utilizing their soft constraint. If so, the best response strategy of firm A changed from equation (3). According to condition of equation (5),  $c_A$  is replaced with  $p_A - D$ .

$$\begin{aligned} 2p_A &= p_B + p_A - D + t_A + B_A - B_B \\ p_A &= p_B - D + t_A + B_A - B_B \end{aligned} \quad (6)$$

These equations indicate that firm A who faced with soft constraint will set their price lower, the rival firm B should lower their price. If firm A set their price  $p_A$  lower than the rivals cost  $c_B$ , they can force firm B to exit from the market and get the whole demand.

In this case, prices at equilibrium changed as follows:

$$p_A^* = c_B - 2D + t_B + 2t_A + B_A - B_B \quad (7)$$

$$p_B^* = c_B - D + t_A + t_B \quad (8)$$

The price at equilibrium shows that firm B, who receive pressure to cut price fell into a situation that they cannot raise their price according to their benefit advantage. Pricing of firm B become independent to the benefit they provide, although consumers values them. This implies the rivals of firm with soft budget constraint fell into a situation that they will not be rewarded for their investment on the benefit for the consumer.

Market share of A,  $x_A$ , become as follows:

$$x_A^* = \frac{D}{t_A + t_B} \quad (9)$$

Propositions that derived from the model analysis above are as follows: Under differentiated market competition, when there exists a player with soft financial constraints, the soft constraint firm tends to set its price as low as possible. Therefore;

Proposition 1 Amount of debt determines level of equilibrium price and market shares.

Proposition 2. Equilibrium price of the rival of soft constraint firm becomes independent to the benefit they supplied to the society. That is, the price- benefit function of rivals to soft budget constrained firm becomes horizontal when the soft budget constraint entity commits predatory pricing.

## 5.2 Estimation of Price Benefit Supply Curve

To test the relationship between price benefit curve and financial constraint, I combined the estimated demand data with the financial statement data from companies listed in Chinese stock markets. About half of the market data for the three markets were matched.

Although substantial data omission exists, most of SOE listed firms were covered<sup>7</sup>. Therefore, I did estimate the price benefit supply curve focusing on listed-SOE's behavior in the respective market. Here, I focus on competition between firms with soft financial constraint and firms with hard constraint. I can do only test on SOEs and POEs, because I do not have sufficient information concerning the financial constraints (e.g. amount of debt) and costs of FIEs.

The data of marginal cost for individual product categories were computed based on the demand estimates<sup>8</sup>

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<sup>7</sup>The matched observation for respective market are as follows. the matched data in CTV market covers 59% in total, 97% for SOE. In the air conditioner market, matched data are 59 % in total, with 99% for SOE. The mobile phone market mathed data are 16% in total and 67% for SOE.

<sup>8</sup>The marginal costs (mc) are computed from the equation:  $p_{jt} - mc_{jt} = -q_{jt} \frac{\partial p_{jt}}{\partial q_{jt}}$  is estimated from demand estimates.

The test functions are derived from equations (7) and (8) described as follows:

$$\begin{aligned} \ln(p_{soft}^*) &= \beta_1 \ln(c_{hard}) + \beta_2 \ln(c_{soft}) + \beta_3 \ln(D_{soft}) + \beta_4 \ln(t_{hard}) \\ &\quad + \beta_5 \ln(t_{soft}) + \beta_6 \ln(B_{self}) + \beta_7 \ln(B_{others}) \end{aligned} \quad (10)$$

$$\begin{aligned} \ln(p_{hard}^*) &= \beta_1 \ln(c_{hard}) + \beta_2 \ln(c_{soft}) + \beta_3 \ln(D_{soft}) \\ &\quad + \beta_4 \ln(t_{soft}) + \beta_5 \ln(t_{hard}) + \beta_6 \ln(B_{self}) + \beta_7 \ln(B_{others}) \end{aligned} \quad (11)$$

$$\ln(s_{hard}) = \beta_1 \ln(D_{soft}) + \beta_2 \ln(t_{hard}) + \beta_3 \ln(t_{soft}) \quad (12)$$

$$\ln(s_{soft}) = \beta_1 \ln(D_{soft}) \beta_2 + \ln(t_{hard}) + \beta_3 \ln(t_{soft}) \quad (13)$$

Figure (11) presents the results. Benefits of the firm and rivals are both significant for both hard and soft budget constraints. Concerning marginal cost, only own cost variables are significant for both hard and soft constrained firms. Coefficient of debt is negative and significant for the listed SOEs samples, which I regarded soft budget constrained firms, but not significant and positive for the hard constrained samples.

I do also estimate following reduced form of price function of product  $j$  of firm  $h$  for the all three consumer electronics .

$$price_{hj} = \beta_0 benefit_{hj} \times Ownership + \beta_1 benefit_{hj}^2 \times Ownership + \beta_2 cost_h + \beta_3 Debt_h + \epsilon_{hij} \quad (14)$$

As for Debt, I use sum of following items: (1) amount of short term debt, (2) amount of account receivable, and (3) amount of account payable of the brand for respective year. Cost variables are (1) financial cost, (2) operating tax, (3) marketing cost, (4) management cost from the financial statement . OLS and IV estimation were conducted.

Tables (D.1), (D.2) and (D.3) indicates results of regression. Results shows again heterogeneous situation: (1) CTV markets data shows negative relationship between price and debt and positive relationship between financial cost for IV estimation. OLS estimation of the third column shows that insignificant parameters for debt variable. This implies the

possibility of predatory pricing behavior thanks to loose financial constraint of SOEs in CTV market. (2) Air conditioner market shows that insignificant results for debt variable for both OLS and IV estimation. Financial cost and marketing cost is positively correlated with price for OLS estimator. Evidence for predatory behavior is not clear. (3) Mobile phone market, both debt amount and financial cost are not correlated with price for OLS estimates and financial cost is negatively correlated with price for GMM. The latter is against the hypothesis above.

As a whole, CTV market data could not reject the possibility that competitive neutrality are violated due to soft financial constraint.

## 6 Conclusion

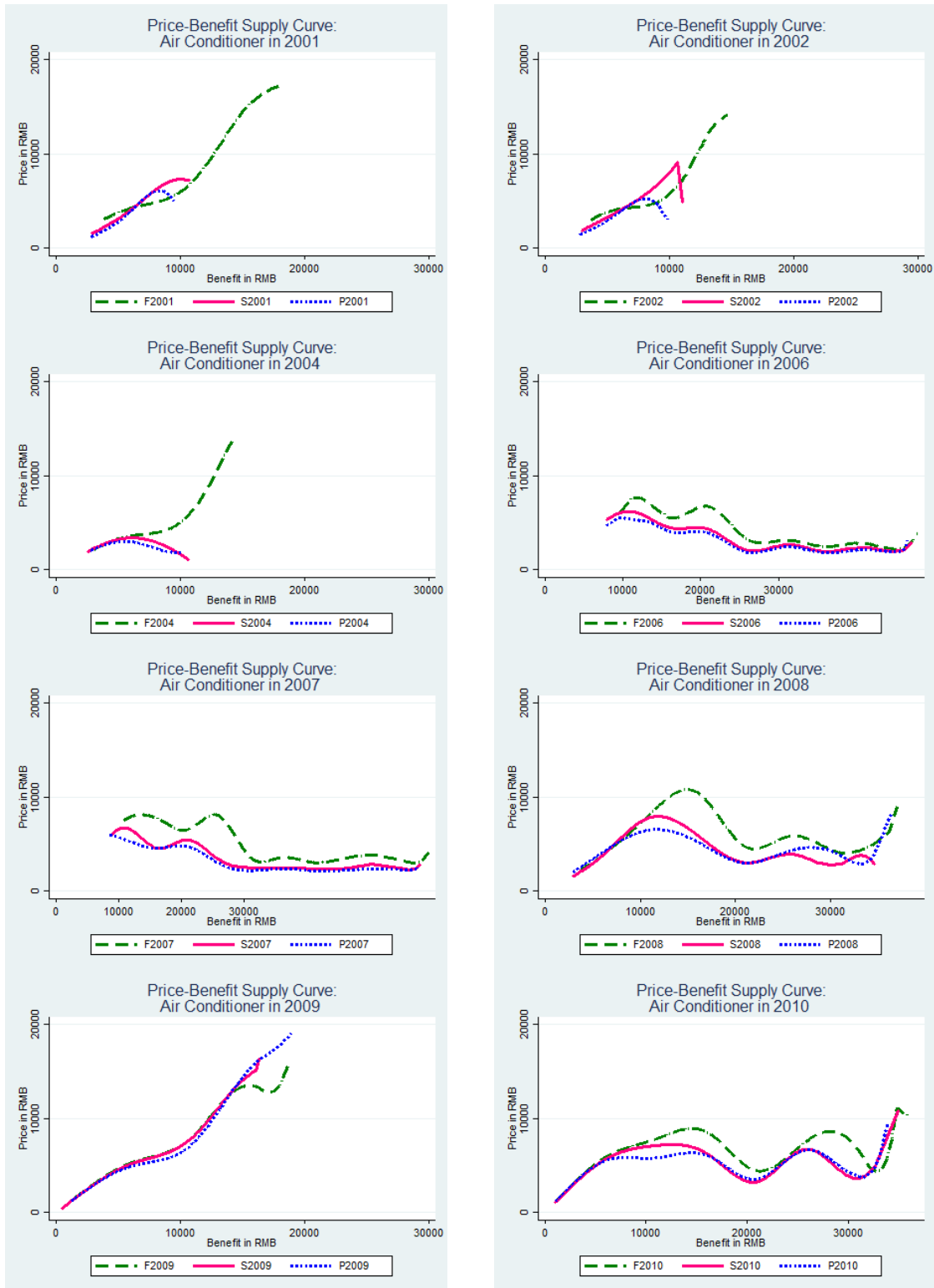
This paper attempted to identify the competition neutrality of SOEs for three electronics industries in China . First, I draw the price benefit demand and supply curves in order to identify positioning and the “competitive advantage” of brands in Chinese markets. The results reveal that there is a tendency across the three industries for foreign brands to hold a “benefit advantage” and for private brands to maintain a “cost advantage”. The SOEs are trapped in the middle, failing to hold competitive advantages.

Another important feature is that SOEs and private firms appear to have been trapped in an “excess” price competition equilibrium where price are independent of the benefits that the firm offer to the society. In this type of situation, the price-benefit curves becomes horizontal: that is, price becomes independent of the benefit of product. A theoretical analysis based on differentiated products competition with one soft financial constraint shows that due the use of a predatory pricing by the soft budget constrained firm, its rivals pricing becomes independent of the benefit level of its products. Therefore, profits from differentiation disappeared for soft constraint firm’ rivals. Regression of specification following model analysis on the CTV data shows that amount of debt of the soft constraint firm shows negative coefficient in the price function. Larger the debt amount of the soft

budget firm, the lower price are set. Reduced form regression on price benefit function incorporating financial data shows contradicting results: SOEs in the color tv markets price their products lower when their debt is large and financial cost is lower. Estimating structural functions and identifying the mechanism that generates the market equilibrium is attempting in line with the results of this paper.



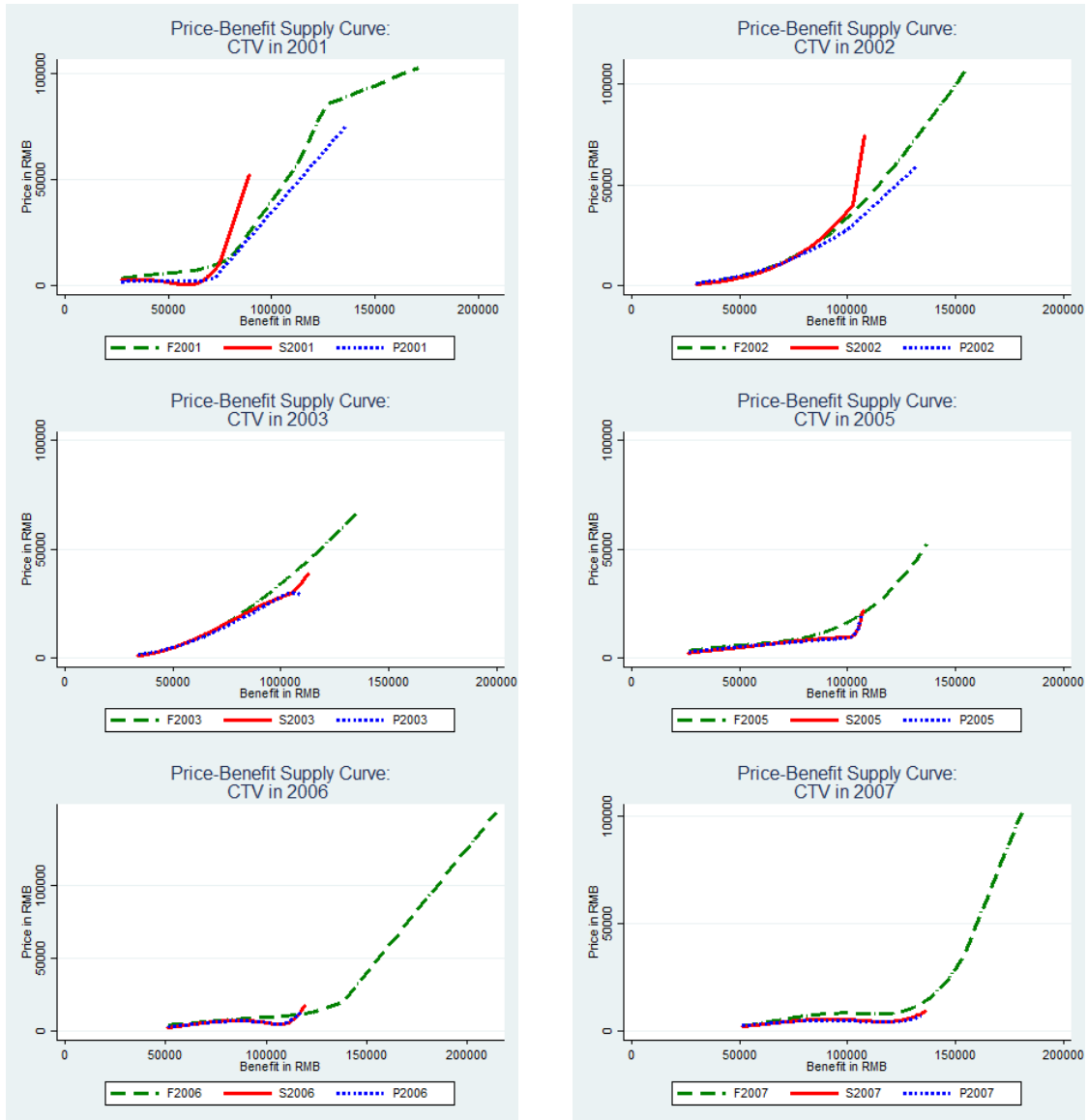
Figure 8: Price and Benefit Supply Curve by Ownership Type : Air Conditioner



Note: Red/Orange lines represent SOEs. Blue lines represent Private owned firms. Green lines represent Foreign Owned firms.

Source Author's estimation.

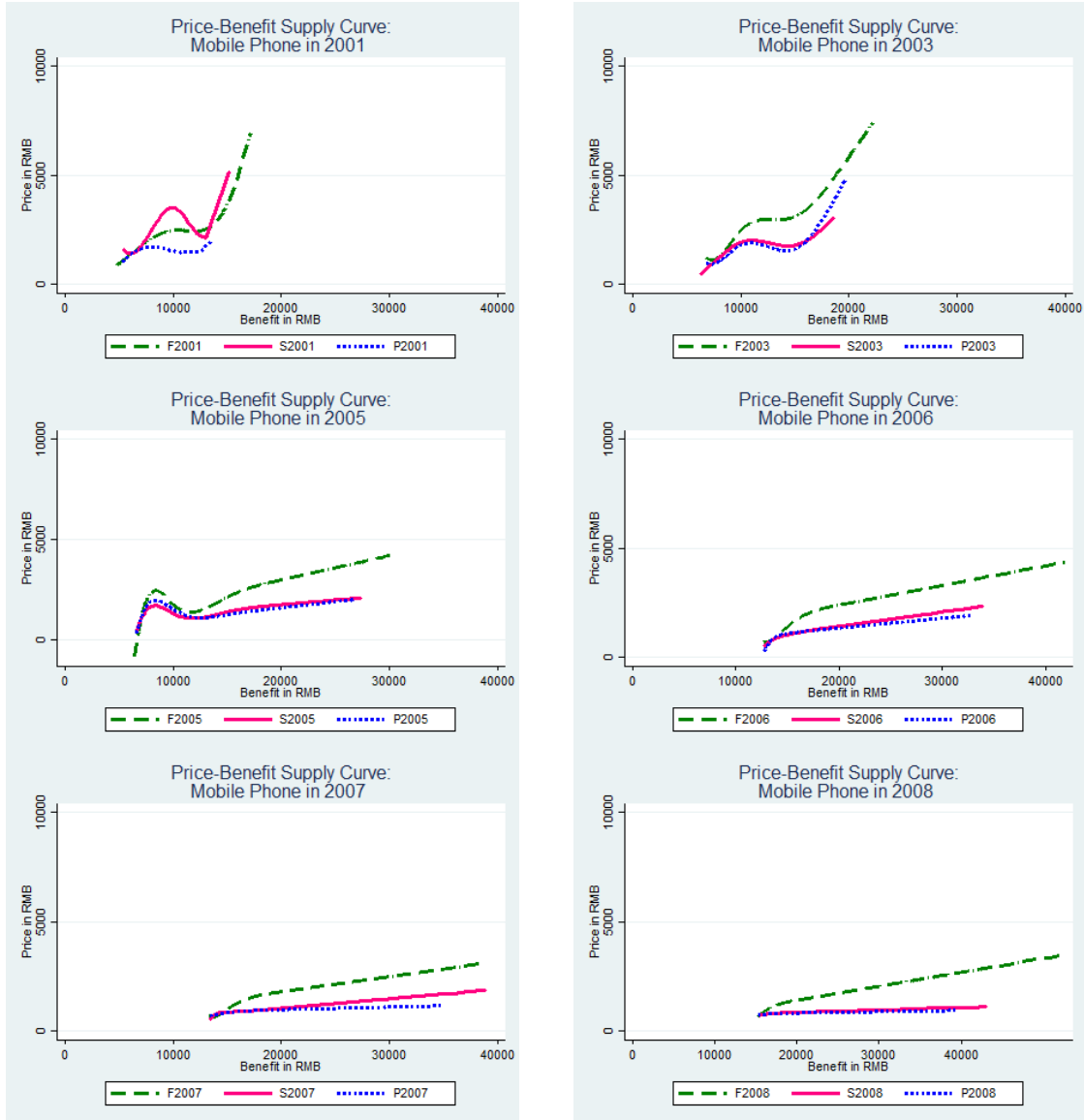
Figure 9: Price and Benefit Supply Curve by ownership types Color TV



*Note:* Red/Orange lines represent SOEs. Blue lines represent Private owned firms. Green lines represent Foreign Owned firms.

*Source:* Author's estimation.

Figure 10: Price and Benefit Supply Curve by ownership : Mobile Phone



Note: Red/Orange lines represent SOEs. Blue lines represent Private owned firms. Green lines represent foreign-owned firms.

Source Author's estimation.

Figure 11: Price Benefit Supply Curve (Structural form) - CTV market

	(1) Hard Constraint OLS $\ln price_{constraint}$	(2) Soft budget constraint OLS $\ln price_{softbudget}$
$\ln benefit_{own}$	4.527*** (0.000)	6.354*** (0.000)
$\ln benefit_{others}$	-3.995*** (0.000)	-6.127*** (0.000)
$\ln mc_{softbudget}$	0.097 (0.163)	0.277*** (0.000)
$\ln mc_{constraint}$	0.308*** (0.000)	0.016 (0.609)
$\ln debt_{own}$		-0.047*** (0.000)
$\ln debt_{rivals}$	0.076 (0.496)	
constant	-3.466 (0.264)	4.589*** (0.000)
City Dummies	+	+
Year Dummies	+	+
Brand Dummies	+	+
$N$	5734	6377
$R^2$	0.709	0.709

$p$ -values in parentheses

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

(Note) Marginal costs (mc) are computed from the equation:  $p_{jt} - mc_{jt} = -q_{jt} \frac{\partial p_{jt}}{\partial q_{jt}} \frac{\partial p_{jt}}{\partial q_{jt}}$  is estimated from demand estimates.

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## A Demand Estimation

### A.1 Estimating Benefits of the Products

A theory behind my exercise is as follows: Consumers prefer more benefits and lower priced/cost products. At the same time, there is a trade-off between benefit and cost at a certain level of total utility. Figure A.1 indicates this indifferent relationship.<sup>9</sup> Consumers evaluate the products equivalently as long as configuration of benefit and price of the product remains along with indifference curve or left down the curve and will buy either of the products with the same probability.

Faced with this consumer's preference, supplier can take either of following two strategies. One is the "cost advantage strategy" whereby a manufacturer lists a product with lower cost maintaining the same level of benefit with their rivals. The other is the "benefit advantage strategies" whereby the manufacturers lists a product with greater benefits products whereby maintaining their price as the same level with their rivals. This is the familiar concept of generic competitive advantage strategies in business management studies (Porter(1980), Besanko, et.al (2010)).

Once the price-benefit curve were depicted, we can identify where a brand's strategies locates. When the curve is going to be depicted, we need to get the data of benefit. I use estimated utility from the product as the benefit of transaction that explained below.

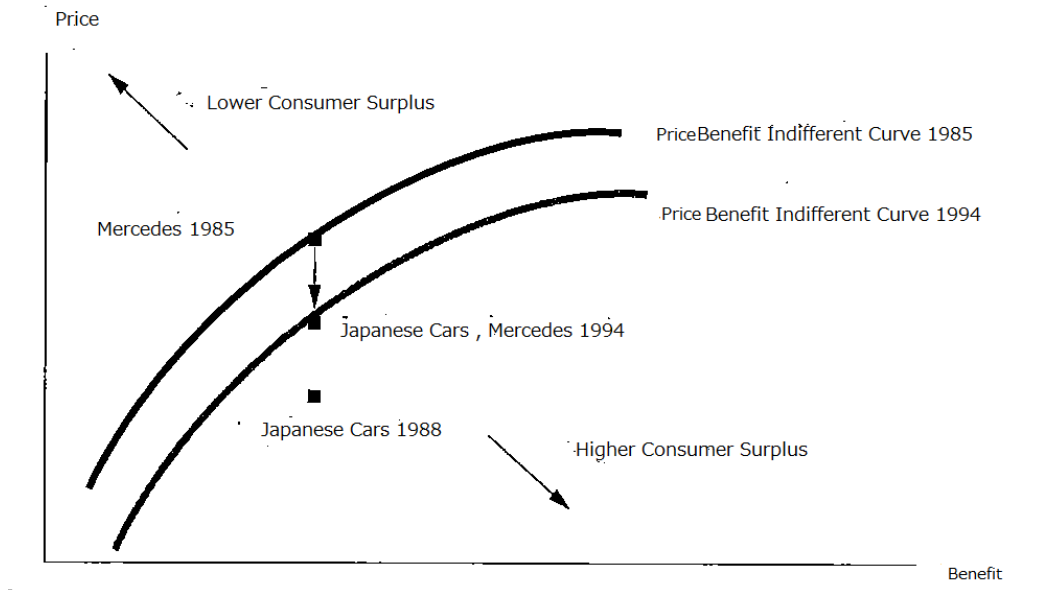
When a products are traded, the product that are generating a benefit  $B$  that was valued by a consumer/buyer. The net value or social welfare<sup>10</sup> of an economic transaction is defined as a difference between a benefit  $B$  of product  $j$  for consumer  $i$ , and its production

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<sup>9</sup>In 1985, Mercedes' products stayed on the cost benefit indifference curve 1985. In 1988, Japanese cars appeared on the point that named Japanese Cars 1988. The positioning of the Japanese cars product 1988 is far superior to Mercedes 1985 in terms of consumer welfare: Japanese cars in 1988 is much cheaper and better in quality than Mercedes then. In 1994, Mercedes recovered their positioning which is equivalent to Japanese cars in terms of consumer surplus. As is seen in this story of Mercedes positioning, utility of consumer remains the same on the bold line in Figure A.1 for Japanese cars and Mercedes, but configuration of price and benefit changes along the line.

<sup>10</sup>If the transaction generates positive or negative externality, we need to grasp its impact and we can explicitly describe them out in the model.

Figure A.1: Concept of Price and Benefit Indifference Curve



Source: Besanko, et.al (2002, Japanese edition), Figure 12.5

cost  $C$ . As long as  $B - C$  is not smaller than zero, the business is viable. The larger the benefit of transaction,  $B - C$ , the larger is the contribution provided by the business to the society.

$$\begin{aligned} \text{Value of transaction} &= (B - P) + (P - C) \\ &= B - C \end{aligned}$$

Value of the transaction are divided between the consumer and producer: Consumers/buyer receives a fraction as much as  $B - P$ . This is called consumer surplus. The seller receives another fraction of value as much as  $P - C$ , which is profit. Once we obtained the data of consumer surplus,  $B - P$ , we can quantitatively compare the size of welfare produced by particular type of sellers or products. Then, question remains as to how to obtain the benefit or consumer welfare? I obtained them by estimating demand function for the mar-

kets. Demand function induced from product choice model based on individual utility will be detailed in Section A.2.

Based on this estimated parameters of demand function for products supplied by manufacturers, I can depict price-benefit curves for the consumers.

## A.2 Estimation model of demand

Here, I develop a model for demand estimation. Consumer demand is modeled using a discrete-choice formulation. This model describes a process that consumer will choose a product according to the size of the utilities. On the supply side, I assume competition between several brands in different geographical markets at different timings.

### A.2.1 Utility and Demand

First, I describe the utility of consumer  $i$  that consists of the benefit product  $j$ . Consumers chose a brand  $j$  in a given market (=city and year, here) to maximize their utility. I view a product as a particular brand sold in a city market  $m = 1, 2, \dots, M$ . (I delete  $m$  hereafter simply for the reader's convenience). The indirect utility  $U_{ijt}$  of consumer  $i$  from purchasing brand  $j = 1, 2, \dots, J$  at time  $t = 1, 2, \dots, T$  is,

$$u_{ijt} = -\alpha_i p_{jt} + \beta X_{jt} + \xi_{jt} + \epsilon_{ijt}. \quad (15)$$

$p_{jt}$  denotes price of brand  $j$  at market  $m$  in time  $t$ . Other factors affect product choice, such as the features of product  $x_{jt}$ .  $\xi_{jt}$  is a product-market specific unobservable.  $\epsilon_{ijt}$  is the random unobservable error. To predict consumer surplus as much as appropriately, we need capture difference of elasticity of price to the same product by attributes of consumers. We need some random coefficient of the price. The random coefficients of price in this paper are defined as  $\alpha_i = \alpha/Y_i$ , whereas  $Y_{it}$  is the observed income<sup>11</sup>.

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<sup>11</sup>I used average income of each city-year segments in this paper because we do not have data of individual income. That means  $Y_i = Y_{mt} = \sum Y_i/I_{mt}$  and  $\alpha_i = \alpha_{mt} = \alpha/Y_{mt}$ .  $I_{mt}$  is population at market  $m$  and

Mean utility of product<sup>12</sup>  $j$  can be rewritten as,

$$\delta_{jt} = -\alpha_i p_{jt} + \beta X_{jt} + \xi_{jt}, \quad (16)$$

where  $\xi_{jt}$  represents unobservable and time specific characteristics. Each consumer  $i$  in market  $m$  will choose product  $j$  to maximize her utility. Therefore, the aggregate market share for product  $j$  in market  $m$  is the probability that product  $j$  yields the highest utility across all products including outside goods 0. Therefore, the predicted market share of product  $j = 1, \dots, J$ ,  $s_j$  is a function of mean utility  $\delta_{jt}$  and parameter vector  $\theta = (\alpha, \beta, \rho$ <sup>13</sup>). If the unobserved error,  $\epsilon_{ijt}$  in the equation (15) follows i.i.d. extreme value, this relationship can be rewritten as a logit choice probability (see Train (2009) ) as below.

$$\begin{aligned} P_{jt} &= s_{jt}(\delta_{jt}, \theta) \\ &= \frac{e^{u_{jt}}}{\sum_k e^{u_{kt}}} \\ &= \frac{e^{-\alpha_i p_{jt} + \beta X_{jt} + \xi_{jt} + \epsilon_{ijt}}}{1 + \sum_k e^{-\alpha_i p_{kt} + \beta X_{kt} + \xi_{kt} + \epsilon_{ikt}}} \end{aligned} \quad (17)$$

Here, 1 in denominator in equation (17) represents value of outside option, because  $\exp(u_0) = \exp(0) = 1$ . Remaining variables in the denominator is sum of exponential utilities of all of the choices in every market.

Under this logit assumption, consumer surplus  $CS_i$  for consumer  $i$ , previously indicated by  $B - P$ , takes the following closed format.

$$E(CS_i) = \frac{1}{\alpha_i} E[\text{Max}(u_{jt})] \quad (18)$$

The expectation is over all possible values of error  $\epsilon_{ijt}$ . Here, expected consumer surplus

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time  $t$  in this paper.

<sup>12</sup>Because this is the mean of utility, unobserved independent error  $\xi_{jt}$  in equation (15) can be regarded as zero.

<sup>13</sup> $\rho$  is the nesting parameter that explained later referring to equation (24)

for individual  $i$  or product  $j$  can be written as follows.

$$E(CS_i) = \frac{1}{\alpha_i} \ln\left(\sum_{j=1}^J e^{u_{ijt}}\right) + C.^{14} \quad (19)$$

$$E(CS_j) = \sum_{i=1}^I \frac{1}{\alpha_i} \ln(e^{u_{ijt}}) + C \quad (20)$$

Absolute value of consumer surplus is meaningless because of the unknown  $C$ . But the difference between several states of consumer surplus as a figure generated from the structure. This paper focused on difference between two different agents, for example, agent  $h$  or ownership type  $h$  comparing to agent  $k$  or ownership type  $k$ , difference of sum of consumer surplus of products supplied by firm  $k$  and firm  $h$ . This can be written as follows:

$$\Delta CS_{hk} = \left[ \sum_{j=1}^{J|h} \frac{1}{\alpha_i} \ln(e^{u_{ijt}}) - \sum_{j=1}^{J|h} \frac{1}{\alpha_i} \ln(e^{u_{ikt}}) \right] \quad (21)$$

Once you obtained  $CS_j$  for product  $j$  from above estimates, we can compute the value of benefit of product  $j$ ,  $B_{jt}$ .

$$Benefit_j = CS_j + Price_j \quad (22)$$

Here, we can see the relative size of benefits of the product following the same way as we can do for consumer surplus.

### A.2.2 Nested Logit Model and Identification

The logit-based utility model provides an estimating equation of utility in the following form (see Train(2009) for an explicit explanation.). Based on the model, I estimate the demand parameters following Berry (1994) and Nevo (2000) and other BLP literatures.

Our estimation equation is,

$$\ln(s_{jt}) - \ln(s_{ot}) = -\alpha_i p_{jt} + \beta X_{jt} + \rho \ln(s_{jt}|g) + \xi_{jt}. \quad (23)$$

Here, I set the outside option as a difference between population and total number of air conditioner for individual market and year that represents number of potential buyer of the products.  $s_{jt|g}$  is the share of product  $j$  within group  $g$ .

The parameters of this demand can be identified as the previous empirical industrial organization literatures claimed (see Akerberg and Crawford (2009)). Identification of price parameters, which is critical for our benefit computing, relies on the fact that the unobserved determinants of demand are uncorrelated with input prices. To account for this potential endogeneity of prices that may be caused by the presence of changes in unobserved attributes, we use the GMM estimator with either type of instruments variables discussed in Section A.4.

To account for the degree of preference correlation between products of the same group, I imposed a further assumption on the error term,  $\epsilon_{ijt}$  of equation (15).

$$\epsilon_{ijt} = \rho \eta_{igt} + \bar{\epsilon}_{ijt} \quad (24)$$

$\rho$  is a “nesting parameter” ,  $0 \leq \rho \leq 1$  that captures the correlation between preference and product characteristics.  $\bar{\epsilon}_{ijt}$  is independently distributed error for consumer, product and timing.

When demand function parameters estimated based on the nested logit model, consumer surplus will be computed as follows (see Ivaldi and Verboven[2005:677]).

$$E(CS_i) = \frac{1}{\alpha_i} \ln\left(1 + \sum_{j=1}^J D_g^{1-\rho}\right) + C. \quad (25)$$

$$D_g = \sum_{k=1}^{G_g} \exp(\delta_{jt}/(1 - \rho)) \quad (26)$$

### A.3 Data

I use the market survey data of GfK market services for the three industries: air conditioner, color TV and mobile phone. Sales value and number of units for individual model categories are available for each top 10 brands and others for several features of the products for 30 cities in China. The features of the products are as follows: Air conditioners are divided by (1) horsepower ( 1 HP, 1 to 2 HP and 2 HP and above) (2) grades of the energy efficiency labels, and (3) types of installment, (4) whether inverter controlled or not. Color TV data are divided by (1) types of panels (CRT, LCD, PDP ) , (2) screen size (21 inches and below, 21 to 32 inches, 32 inches and over). Mobile phones are divided by (1) types of networks (CDMA, GSM, TDS-CDMA), (2) types of operation system (no OS installed, Linux, Symbian, Windows Mobile and others) (3) Number of colors in the panel, and (4) Camera is installed or not.

Regarding the air conditioner data, the data on sales and information related to energy consumption begins with the year 2008 and is obtained from the GfK market auditing data. Data for power consumption are not available directly from this data base. Hence, I supplemented the power consumption information from the catalog data on e-commerce site, SOHU.

### A.4 Instruments

The estimation of the models I employed here is typically done using IV or GMM using instruments for  $p_{jt}$  and nested variables. Instruments  $z_{jt}$  that are correlated to  $p_{jt}$  but are independent to  $\bar{\epsilon}_{ijt}$  or  $\epsilon_{ijt}$  . In this case, candidates of instruments here mainly come from following four sources: (1) cost shifters; fees of electricity etc. (2) price of the same products of the same brand in other city. Here, we need to assume that difference of

prices of the same products across cities only reflects demand factors, and that the price of other city of the same products are correlated with price via only cost factors. (Berry, Levinson and Pakes, 1995 (BLP paper) , Hausman, 1996. Nevo, 2001). (3) Price of the same type of products by competitor brands in a same city (Berry, Levinson and Pakes, 1995) (4) characteristics of products; it is natural to assume that characteristics of products are designed and planned in advance, before the price is fixed. Exploiting this natural assumption, we use the characteristics of products as instruments that predetermined to the price. Either of four types of instruments were tried; (i) The first type of “quality” dummies are sum of index of characteristics within the own brand, such as capacity of air conditioners or size of visual panels of color television. (ii) The second type of this category’s IV is sum of the characteristics of other products of rival firms, and (iii) the third one is sum of the characteristics of other products of own firms (see Grigolon and Verboven (2011) Verboven (1996)). (iv) The fourth is the average index of the characteristics of a competitor.

The Hausman instrument approach ((2)) relies on the assumption that prices in two different markets be correlated via common cost shocks and not via common demand side shocks such as nationwide demand shock. If a situation such as particular two markets’ demand shrink a certain common shock occurring when shrinkage in demand takes place between two particular markets, the instruments are invalid. However, in our estimation case, this IV works effectively<sup>15</sup>.

## B Estimated Demand and Market Outcome

### B.1 Estimated Parameters

Estimated demand parameters are presented in Figures B.1, B.2 and B.3. The CTV and mobile phone markets demands are estimated with nested logit model and air conditioner

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<sup>15</sup>GMM c-statistics of demand estimates results in Figures B.1(GMM c-statistics 1.185 and p=0.2763), Figures B.2 (GMM c-statistics is 3.05299 (p = 0.2173) ) and B.3 (GMM c-statistics is 1.6e-07 (p = 1.0000)) show that the IV were confirmed as exogenous to our demand.



market demand is estimated with a logit model. For the all three markets, it is confirmed that the instrument variables used were exogenous to price variation. Nesting parameters in the color TV and mobile phone market indicates that color TV market is homogenized ( $\rho= 0.995$ ), whereas mobile phone market is more differentiated ( $\rho=0.245$ ). For the air conditioner markets, I could not find effective instruments variables for the nested logit model, but could find appropriate IVs for the logit specification.

## **C Identification**

Show HII: very competitive market. Therefore, we can assume "Price at one market is correlated only with cost factors, but not with demand factor. No room for brand common factors to raise prices"

## **D Results of reduced form**

Figure B.1: Demand Estimates:Air Conditioner

	(1) $\ln(s_j) - \ln(s_o)$
price/wage	-5.496*** (0.431)
cooling capacity	0.0001*** (0.000)
power consumption capacity	-0.0004*** (0.000)
HP: 1 to 2 (Reference=1HP below)	0.544*** (0.124)
HP: 2 and over	0.476*** (0.090)
Label Introduced	0
Introduced X Label 1	4.816*** (0.125)
Introduced X Label 2	-1.844*** (0.056)
Introduced X Label 3	-1.052*** (0.047)
Introduced X Label 4	-0.522*** (0.041)
Inverter Introduced	-0.983*** (0.041)
Non Inverter Period	0.000 (.)
Installment: Stand Alone (Reference=Others )	0.0046 (0.058)
Installment: Split	-3.137*** (0.125)
Brand dummies	+
City dummies	+
Year dummies	+
Constant	-5.243*** (0.247)
<i>N</i>	17914
<i>R</i> <sup>2</sup>	0.487
<i>GMM</i> cstatistics	1.185 $p = 0.2763$
<i>IV</i>	average cooling capacity of competing products sum of horse power of products of the same brand average horse power of own brand average horse power of rival brand price of other city of the same brand products, wage per capita space of living

Standard errors in parentheses

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ .

Figure B.2: Demand Estimates: CTV market

	(1) $\ln(s_j) - \ln(s_o)$
price/wage	-1.110*** (0.060)
<i>pctvtypes</i>	0.995*** (0.060)
CTV Type: LCD (Reference= CRT)	-2.096*** (0.037)
CTV Type PDP	-3.356*** (0.088)
Screen size: 21 to 32 inches (Reference= 21 inches and below)	0.316*** (0.034)
Screen size: 32 inches and over	0.658*** (0.059)
Year dummies	+
City dummies	+
Brand dummies	+
Constant	-2.432*** (0.243)
<i>N</i>	12432
<i>R</i> <sup>2</sup>	0.850
<i>IV</i>	average price of other markets of the same products by the same brand sum of the screen size among the same type products the same brand wage, population of other city

Standard errors in parentheses  
\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

Source: Author's Estimates

Figure B.3: Demand Estimates: Mobile phone market

	(1) $\ln(s_j) - \ln(s_o)$
price/wage	-6.422*** (0.797)
$\rho_{OS}$	0.245** (0.106)
Network:GSM (Reference=CDMA)	1.669*** (0.240)
Network: TDS-CDMA	0.823*** (0.158)
Panel: Color (Reference= B&White)	0.131*** (0.042)
No Camera	-0.562*** (0.077)
OS:Others (Reference=Linux)	-2.489*** (0.390)
OS: Symbian	0.410*** (0.075)
OS Windows mobile	-0.170 (0.153)
OS: No OS	1.940*** (0.279)
Brand dummies	+
Year dummies	+
City dummies	+
Constant	-8.418*** (0.461)
$N$	46741
$R^2$	0.598
$IV$	price in other markets of the same products by the same brand square of price in other markets of the same products by the same brand

Standard errors in parentheses

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

Figure D.1: Listed SOE's Price Benefit Supply Curve (Reduced Form) CTV market

	(1)	(2)	(3)	(4)
	OLS	OLS	OLS	GMM
Private	3215.01*** (0.000)	0 (.)	0 (.)	0 (.)
SOE	6846.73*** (0.000)	0 (.)	0 (.)	0 (.)
benefit	1.05539*** (0.000)	0.86043*** (0.000)	0.85984*** (0.000)	0.85859*** (0.000)
<i>Private × benefit</i>	-0.069248*** (0.000)	0 (.)	0 (.)	0 (.)
<i>SOE × benefit</i>	-0.078118*** (0.000)	0 (.)	0 (.)	0 (.)
<i>benefit</i> <sup>2</sup>	-1.6809e-06*** (0.000)	-1.4054e-06*** (0.000)	-1.4044e-06*** (0.000)	-1.4022e-06*** (0.000)
<i>Private × benefit</i> <sup>2</sup>	6.5774e-08 (0.118)	0 (.)	0 (.)	0 (.)
<i>SOE × benefit</i> <sup>2</sup>	8.4946e-08** (0.011)	0 (.)	0 (.)	0 (.)
debt_total		-2.2137e-08 (0.106)	-2.2586e-08 (0.140)	-3.9581e-08** (0.015)
financial_cost			2.1897e-06** (0.047)	7.7206e-06*** (0.004)
operating_tax			6.9172e-06 (0.123)	0.000017897*** (0.005)
marketing_cost			-1.1747e-07 (0.154)	-3.2572e-07*** (0.009)
management_cost			-1.2729e-07 (0.123)	-9.5519e-08 (0.249)
constant	-51227.7*** (0.000)	-39673.7*** (0.000)	-39808.4*** (0.000)	-39893.1*** (0.000)
City Dummies	+	+	+	+
Year Dummies	+	+	+	+
Brand Dummies	+	+	+	+
<i>N</i>	11406	6724	6724	6724
<i>R</i> <sup>2</sup>	0.781	0.684	0.684	0.683

P-value in parentheses

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

Figure D.2: Listed SOE's Price Benefit Supply Curve Estimates: Air conditioner market

	(1)	(2)	(3)	(4)
	OLS	OLS	OLS	GMM
Private	-138.648 (0.594)	0 (.)	0 (.)	0 (.)
SOE	-1111.59*** (0.000)	0 (.)	0 (.)	0 (.)
benefit	0.70127*** (0.000)	0.95465*** (0.000)	0.96415*** (0.000)	0.95272*** (0.000)
Private X benefit	0.018613 (0.721)	-0.41127*** (0.000)	-0.43382*** (0.000)	-0.42076*** (0.000)
SOE X benefit	0.28458*** (0.000)	0 (.)	0 (.)	0 (.)
<i>benefit</i> <sup>2</sup>	8.1643e-06*** (0.000)	-0.000011399*** (0.000)	-0.000011949*** (0.000)	-0.000011258*** (0.000)
Private X <i>benefit</i> <sup>2</sup>	-7.0168e-06* (0.056)	0.000028382*** (0.000)	0.000029532*** (0.000)	0.000029034*** (0.000)
SOE X <i>benefit</i> <sup>2</sup>	-0.000020670*** (0.000)	0 (.)	0 (.)	0 (.)
debt_total		1.3473e-08*** (0.000)	-6.6514e-09 (0.283)	-5.2525e-09 (0.820)
financial_cost			9.7814e-07*** (0.000)	8.4396e-07 (0.673)
operating_tax			-3.1684e-07 (0.499)	-2.6654e-07 (0.777)
marketing_cost			1.4798e-07*** (0.000)	1.4494e-07*** (0.000)
management_cost			-2.0695e-08 (0.674)	-2.3661e-08 (0.686)
constant	-6.97129 (0.968)	-906.748*** (0.000)	-1020.78*** (0.000)	-1005.66*** (0.000)
City Dummies	+	+	+	+
Year Dummies	+	+	+	+
Brand Dummies	+	+	+	+
<i>N</i>	22308	13158	13158	13158
<i>R</i> <sup>2</sup>	0.592	0.545	0.547	0.547

*p*-values in parentheses

\* *p* < 0.1, \*\* *p* < 0.05, \*\*\* *p* < 0.01

Figure D.3: Listed SOE's Price Benefit Supply Curve Estimates: Mobile phone market

	(1)	(2)	(3)	(4)
	OLS	OLS	OLS	GMM
Private	523.822*** (0.001)	0 (.)	0 (.)	0 (.)
SOE	535.895*** (0.001)	0 (.)	0 (.)	0 (.)
benefit	1.07683*** (0.000)	0.54672*** (0.000)	0.55009*** (0.000)	0.55439*** (0.000)
Private X benefit	-0.026086 (0.110)	0.094058*** (0.000)	0.079277*** (0.000)	0.071988*** (0.000)
SOE X benefit	-0.017103 (0.208)	0 (.)	0 (.)	0 (.)
<i>benefit</i> <sup>2</sup>	-0.000012319*** (0.000)	-7.4103e-06*** (0.000)	-7.5000e-06*** (0.000)	-7.5860e-06*** (0.000)
Private X <i>benefit</i> <sup>2</sup>	-7.0780e-07* (0.099)	-3.2733e-06*** (0.000)	-2.8617e-06*** (0.000)	-2.6990e-06*** (0.000)
SOE X <i>benefit</i> <sup>2</sup>	5.7006e-08 (0.883)	0 (.)	0 (.)	0 (.)
debt_total		-5.1677e-09** (0.014)	1.6572e-09 (0.478)	2.8493e-09 (0.230)
financial_cost			1.4784e-07 (0.477)	-7.1338e-07** (0.028)
operating_tax			-1.8722e-06*** (0.010)	-4.0129e-06*** (0.000)
marketing_cost			4.9285e-08* (0.072)	1.0762e-07*** (0.001)
management_cost			-1.4395e-07*** (0.001)	-1.5814e-07*** (0.000)
constant	-9464.13*** (0.000)	-3196.66*** (0.000)	-2812.70*** (0.000)	-2515.81*** (0.000)
City Dummies	+	+	+	+
Year Dummies	+	+	+	+
Brand Dummies	+	+	+	+
<i>N</i>	22308	13158	13158	13158
<i>R</i> <sup>2</sup>	0.592	0.545	0.547	0.547

*p*-values in parentheses

\* *p* < 0.1, \*\* *p* < 0.05, \*\*\* *p* < 0.01